18 JUL 1973

Dear Al,

Several weeks ago we discussed the question of data base development and current investment for the intelligence community in such things as CIRIS, DIA's IMIS, and the work [   ] STAT et al have been doing in allocation modeling. I suggested at that meeting that an IRAC Study Group be formed to review the management data needs of yourself and Bill Colby in the light of 18 months' experience we have had under the 5 November Directive. The Study Group would be expected to identify ways in which the current systems can be made most useful to the Program Managers and yourselves and would include a review of the adequacy of CIRIS. Hopefully, its recommendations would make possible some savings in machine time and personnel now devoted to collecting for the various information systems in the community.

The inhospitable realities of human nature, the element of skepticism and variants in the extant systems, and the need to justify whatever systems we have on the basis of observed benefits for the managers who use and contribute to them and the taxpayer who pays for them, all prompt me to put this review high on the IRAC work list. You asked for time to think about the matter.

Meanwhile, decisions have been made to disband the [   ] STAT group and drop the staff research in developing allocation models. The reasons for this are not skepticism over this kind of systems approach or of the results to date. Indeed, the results look quite promising. The determination to disband was made because General Allen concluded that given limited manpower to meet the tasks of the 5 November Directive, the IC Staff could not afford to continue the investment in this research.

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The results of [   ] work, the computer programs, value inputs and software are the result of six years of effort. Bill Colby,

Carl Duckett, Ed Proctor, and I recently received a briefing on the system and it appears that some continuation of this focus may be warranted elsewhere. I believe it would be constructive for you, General Davidson, and/or your staff to hear [   ] before he   STAT
departs too far from community matters. Very possibly you will find constructive use in tieing in the computer programs and pay-off matrix with DIA's efforts along the same lines.

If you or your staff wish to have the briefing, please let me know a convenient time and I'll arrange the details. The briefing requires about one hour.

Sincerely,

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Intelligence Community Comptroller

The Honorable Albert C. Hall
Assistant Secretary of Defense
 (Intelligence)
3 E 282 - The Pentagon
Washington, D. C.

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cc --[   ]

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